

# UM OLHAR SOBRE O FUTURO

NA ÓTICA DE UM NOVO CONTEXTO INDUSTRIAL



**FIERGS IEL**

À INDÚSTRIA ESTÁ EM TUDO

2013

NAGI – Núcleo de Apoio à Gestão da  
Inovação



# GESTÃO DA INOVAÇÃO

## ARQUITETURA DE INOVAÇÃO



### PRÁTICAS DE INOVAÇÃO



Inovação Exploratória



Inovação Disruptiva



Inovação Incremental

PRODUÇÃO

### BLOCOS DE SUPORTE



Estruturas Organizacionais



Treinamento



Imagem e Comunicação



Rede de Inovação



Estratégia e Objetivos



Processos e Metodologias



Plataformas de Suporte



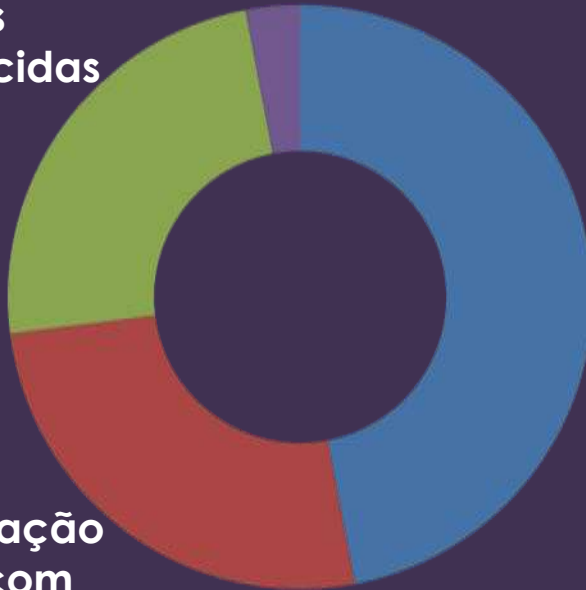
Métricas e Avaliação

SUPOORTE

# GRAU DE MATURIDADE

24% Inovação com alguns processos e estruturas estabelecidas

3% Inovação com processos críticos estabelecidos e estruturas de apoio definidas



47% Inovação pontual e sem estruturas definidas

26% Inovação pontual com estruturas estabelecidas

0% Inovação no centro da estratégia, com operação sistematizada



**O QUE NÓS SABEMOS**

**O QUE NÓS SABEMOS QUE  
NÃO SABEMOS**

**O QUE NÓS NÃO SABEMOS  
QUE NÃO SABEMOS**



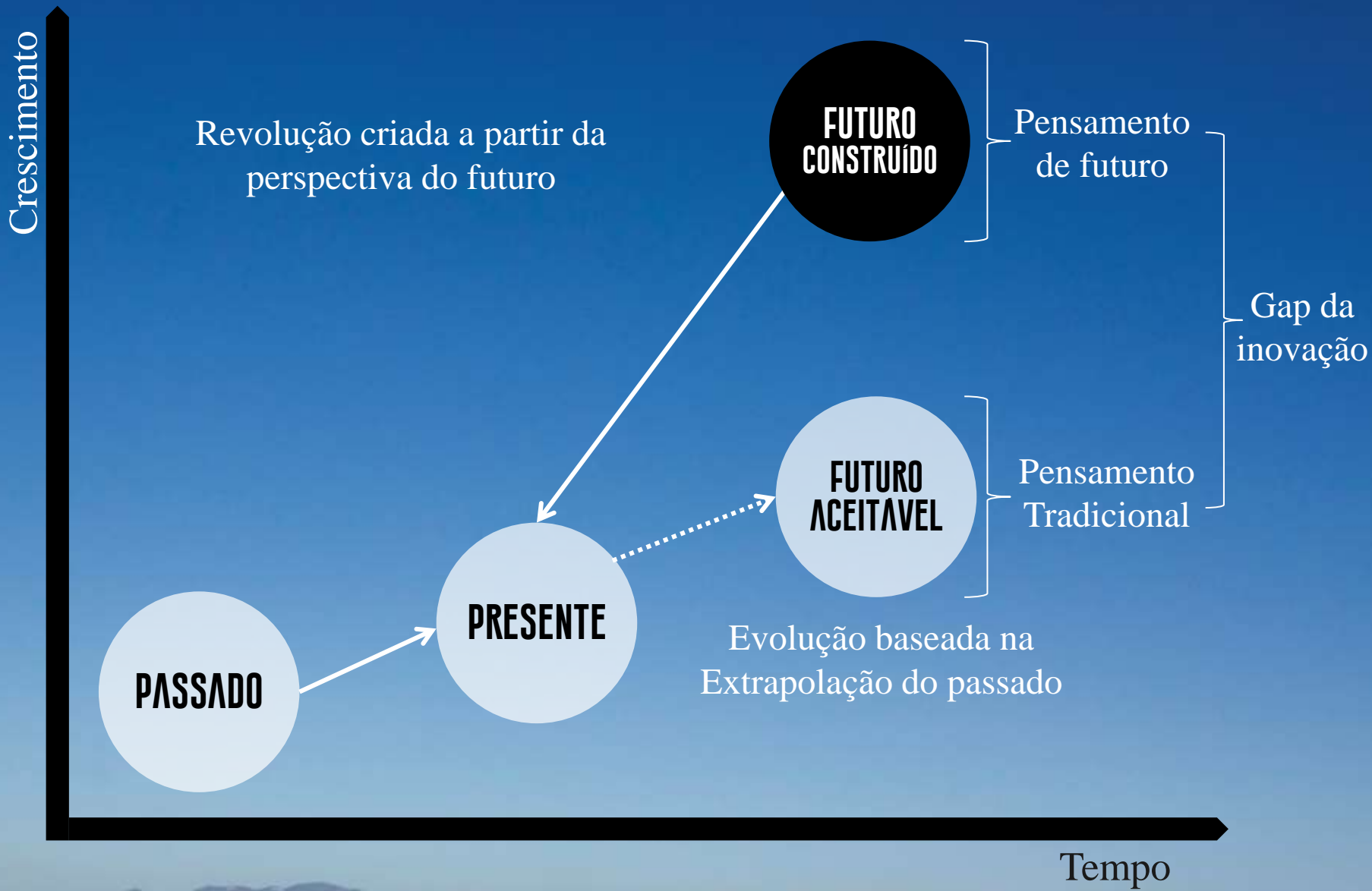
# TOMADA DE DECISÃO

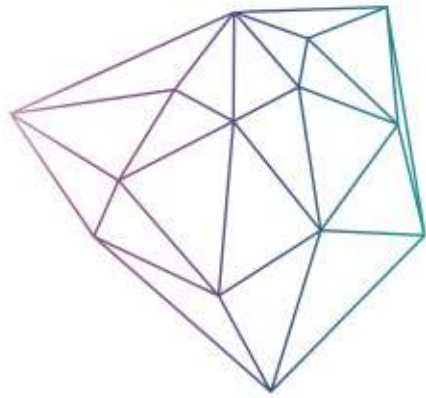




**TOMAMOS NOSSAS  
DECISÕES COM  
BASE NO PASSADO**







# COSMOS

A inovação está lá fora.



**P O L Í T I C A**

**A M B I E N T E**

**S O C I A L**

**T E C N O L O G I A**

**E C O N O M I A**

**L E G A L**



why is society so|  
why is society so **stupid**  
why is society so **messed up**  
why is society so **shallow**  
why is society so **judgemental**  
why is society so **corrupt**  
why is society so **violent**  
why is society so **materialistic**  
why is society so **competitive**  
why is society so **judgmental**  
why is society so **obsessed with looks**

Google Search

I'm Feeling Lucky

**WORLD ECONOMIC FORUM**

[WWW.WEFORUM.ORG](http://WWW.WEFORUM.ORG)

**PUBLIC INTELLIGENCE**

[PUBLICINTELLIGENCE.NET](http://PUBLICINTELLIGENCE.NET)

**PROJECT SYNDICATE**

[WWW.PROJECT-SYNDICATE.ORG](http://WWW.PROJECT-SYNDICATE.ORG)

**WIRED**

[WWW.WIRED.COM](http://WWW.WIRED.COM)

**FAST COMPANY**

[HTTPS://WWW.FASTCOMPANY.COM/](https://WWW.FASTCOMPANY.COM/)





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Google Search

I'm Feeling Lucky

**O FUTURO DAS COISAS**  
[OFUTURODASCOISAS.COM](http://OFUTURODASCOISAS.COM)

**TREND HUNTER**  
[WWW.TRENDSHUNTER.COM](http://WWW.TRENDSHUNTER.COM)

**PWC - STRATEGY&**  
[WWW.STRATEGYAND.PWC.COM/INDUSTRY-TRENDS](http://WWW.STRATEGYAND.PWC.COM/INDUSTRY-TRENDS)

**ACCENTURE**  
[WWW.ACCENTURE.COM/BR-PT](http://WWW.ACCENTURE.COM/BR-PT)

**MCKINSEY**  
[HTTP://WWW.MCKINSEY.COM/BRAZIL/OUR-INSIGHTS](http://WWW.MCKINSEY.COM/BRAZIL/OUR-INSIGHTS)





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Google Search    I'm Feeling Lucky

**THE FUTURES CENTRE**

[WWW.THEFUTURESCENTRE.ORG](http://WWW.THEFUTURESCENTRE.ORG)

**COPENHAGEN INSTITUTE FOR FUTURES STUDIES**

[CIFS.DK](http://CIFS.DK)

**WGSN**

[WWW.WGSN.COM/PT](http://WWW.WGSN.COM/PT)

**Box 1824**

[PONTOELETRONICO.ME](http://PONTOELETRONICO.ME)

**GARTNER**

[WWW.GARTNER.COM](http://WWW.GARTNER.COM)

**MIT**

[WWW.TECHNOLOGYREVIEW.COM/LISTS/TECHNOLOGIES/2017/](http://WWW.TECHNOLOGYREVIEW.COM/LISTS/TECHNOLOGIES/2017/)



**REVOLUÇÕES PÓS DIGITAL**  
**NOVO CONTEXTO INDUSTRIAL**  
**ORGANIZAÇÕES EXPONENCIAIS**

# REVOLUÇÕES PÓS DIGITAL

# Fórum Econômico Mundial

- Três Megatendências
  - **FÍSICAS** (Veículos com direção autônoma, impressão 3D, Robótica avançada, Novos Materiais)
  - **DIGITAIS** (IoT)
  - **BIOLÓGICAS** (biologia sintética, DNA)

# PROJETO INDÚSTRIA 2027

## CNI

- Oito Tecnologias
  - IoT
  - Tecnologia de Redes de Comunicação
  - Inteligência artificial
  - Big Data
  - Produção inteligente conectada (ind. 4.0)
  - Bioprocessos e biotecnologias avançadas
  - Nanotecnologia
  - Materiais avançados

# MIT Technology Review

---

10 Breakthrough Technologies

2016

---

**Immune Engineering**

*Genética/Molecular*

---

**Precise Gene Editing in Plants**

*Genética/Molecular*

---

**Conversational Interfaces**

*Robótica/Inteligência Artificial*

---

**Reusable Rockets**

*Robótica/Inteligência Artificial*

---

**Robots That Teach Each Other**

*Robótica/Inteligência Artificial*

---

**DNA App Store**

*Genética/Molecular*

---

**SolarCity's Gigafactory**

---

**Slack**

---

**Tesla Autopilot**

*Robótica/Inteligência Artificial*

---

**Power from the Air**

*Nanotecnologia*

## 10 Breakthrough Technologies 2014

### Introduction

<i>Robótica/AI</i>	<b>Agricultural Drones</b>
<i>Robótica/AI</i>	<b>Ultraprivate Smartphones</b>
<i>Genética/molecular</i>	<b>Brain Mapping</b>
<i>Genética/molecular</i>	<b>Neuromorphic Chips</b>
<i>Genética/molecular</i>	<b>Genome Editing</b>
<i>Nanotecnología</i>	<b>Microscale 3-D Printing</b>
<i>Robótica/AI</i>	<b>Mobile Collaboration</b>
<i>Robótica/AI</i>	<b>Oculus Rift</b>
<i>Robótica/AI</i>	<b>Agile Robots</b>
<i>Robótica/AI</i>	<b>Smart Wind and Solar Power</b>

## 10 Breakthrough Technologies 2015

### Introduction

<b>Magic Leap</b>	<i>Robótica/AI</i>
<b>Nano-Architecture</b>	<i>Nanotecnología</i>
<b>Car-to-Car Communication</b>	<i>Robótica/AI</i>
<b>Project Loon</b>	<i>Robótica/AI</i>
<b>Liquid Biopsy</b>	<i>Genética/molecular</i>
<b>Megascale Desalination</b>	<i>Genética/molecular</i>
<b>Apple Pay</b>	<i>Robótica/AI</i>
<b>Brain Organoids</b>	<i>Genética/molecular</i>
<b>Supercharged Photosynthesis</b>	<i>Genética/molecular</i>
<b>Internet of DNA</b>	<i>Genética/molecular</i>

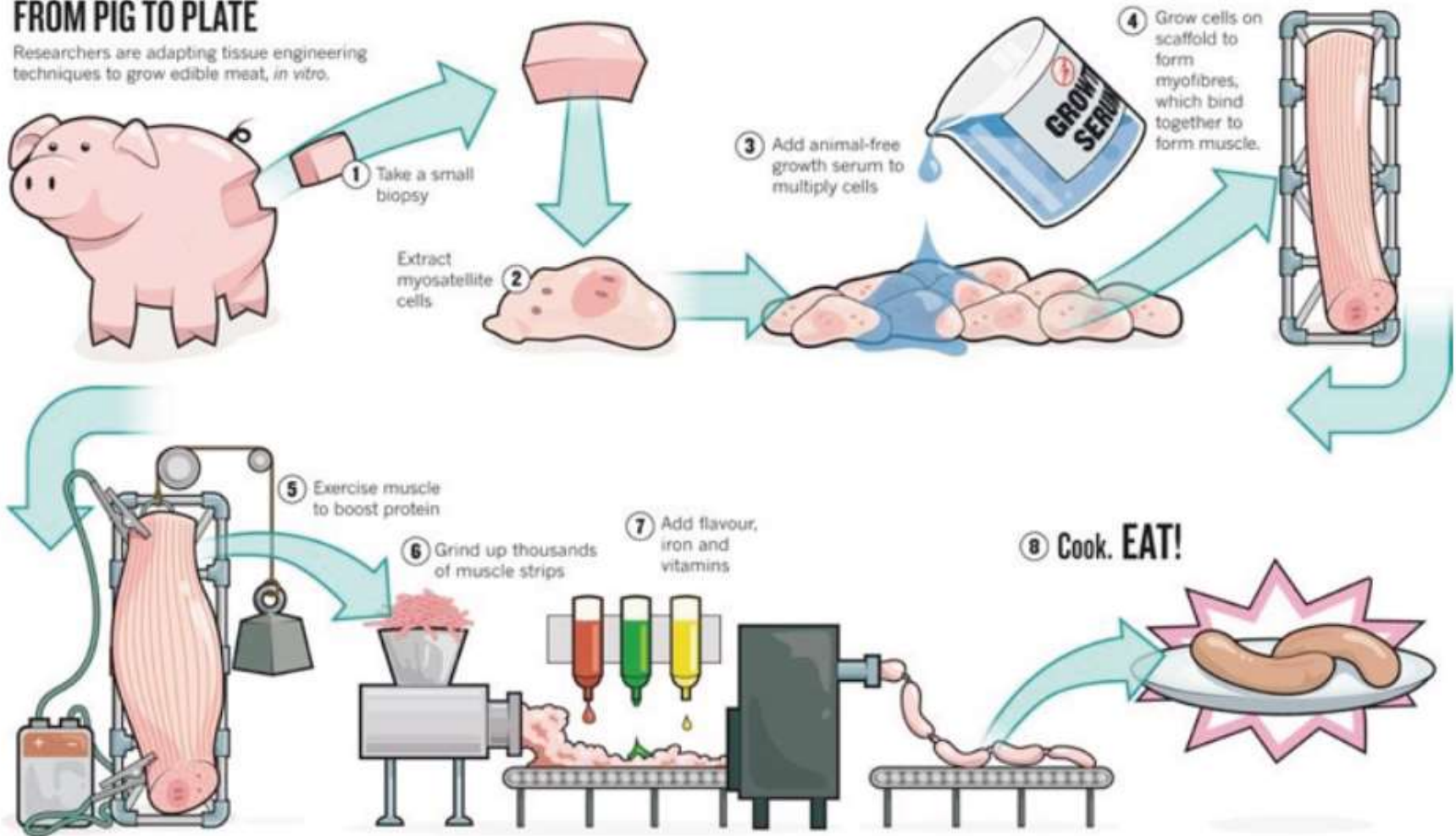
*Genética/Molecular/Biotech*  
*Nanotech*  
*Robótica/Inteligência Artificial*



**BIOTECH**

# FROM PIG TO PLATE

Researchers are adapting tissue engineering techniques to grow edible meat, *in vitro*.





3i03bots



**Impressora 3d para células vivas**

TOP NEWS

# The Artificial Womb Is Born: Welcome To The WORLD Of The MATRIX

By DNA on February 14, 2015

3733  
SHARES



SHARE



TWEET

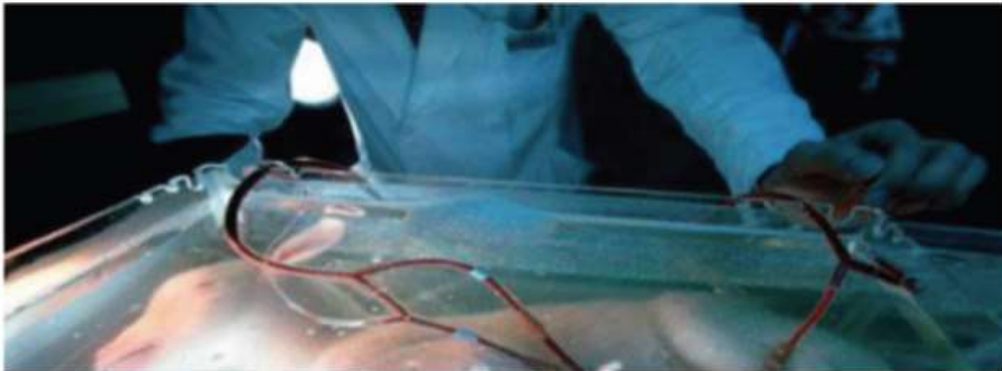


SHARE



SHARE

1 COMMENT



The artificial womb exists. In Tokyo, researchers have developed a technique called EUFI — extrauterine fetal incubation. They have taken goat fetuses, threaded catheters through the large vessels in the umbilical cord and supplied the fetuses with oxygenated blood while suspending them in incubators that contain artificial amniotic fluid heated to body temperature.

**NANOTECH**



ADVANCES THAT WILL CHANGE YOUR WORLD

---

AIR & SPACE / WATER / EARTH / BIOLOGY / MIND / DIGITAL / PODCASTS / RAW VIDEOS

VIDEO-ON-DEMAND

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[BIOLOGY](#) / DECEMBER 29, 2014

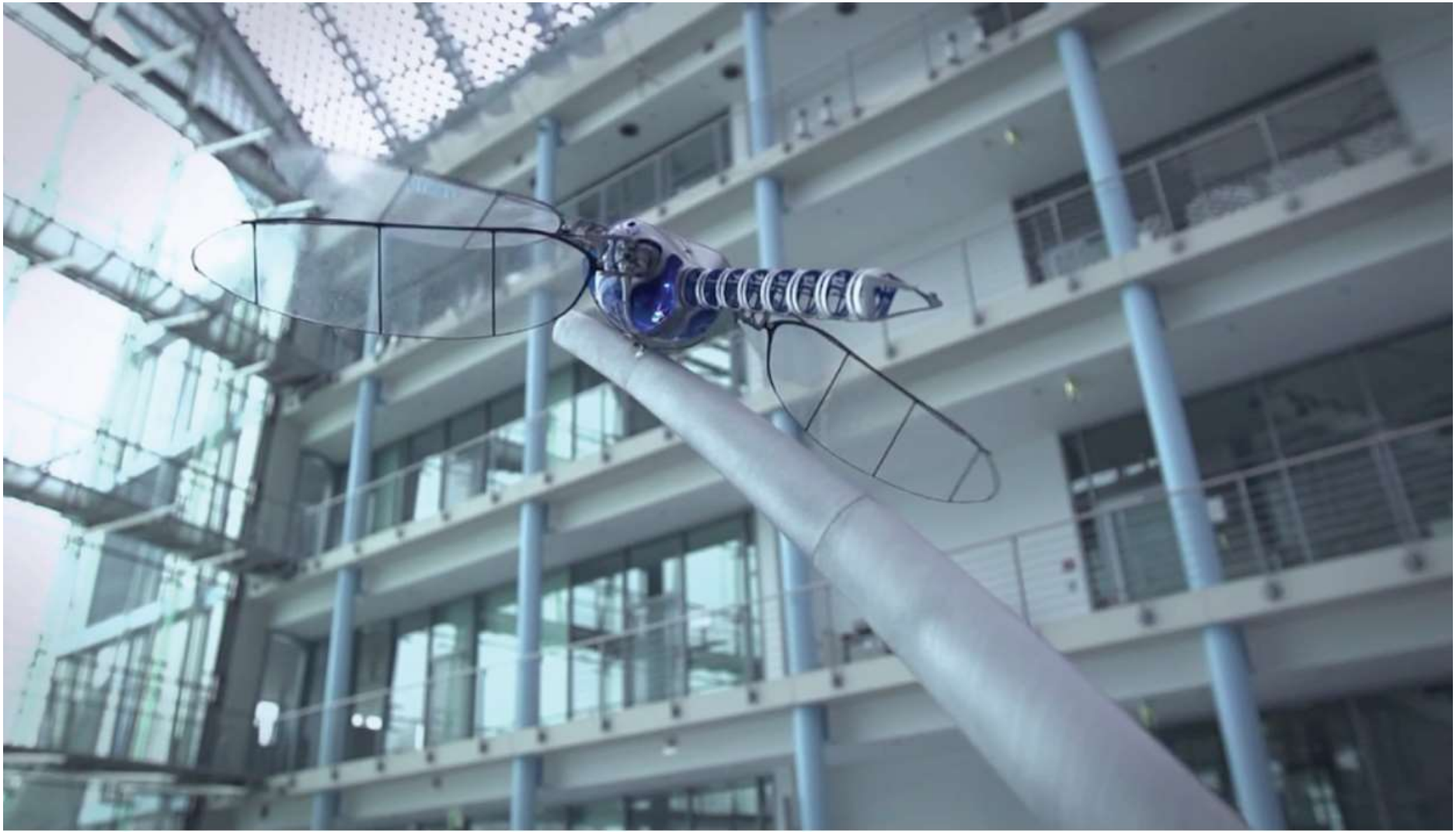
# NANOBOTS FIGHT CANCER: FIRST HUMAN CLINICAL TRIAL IN 2015

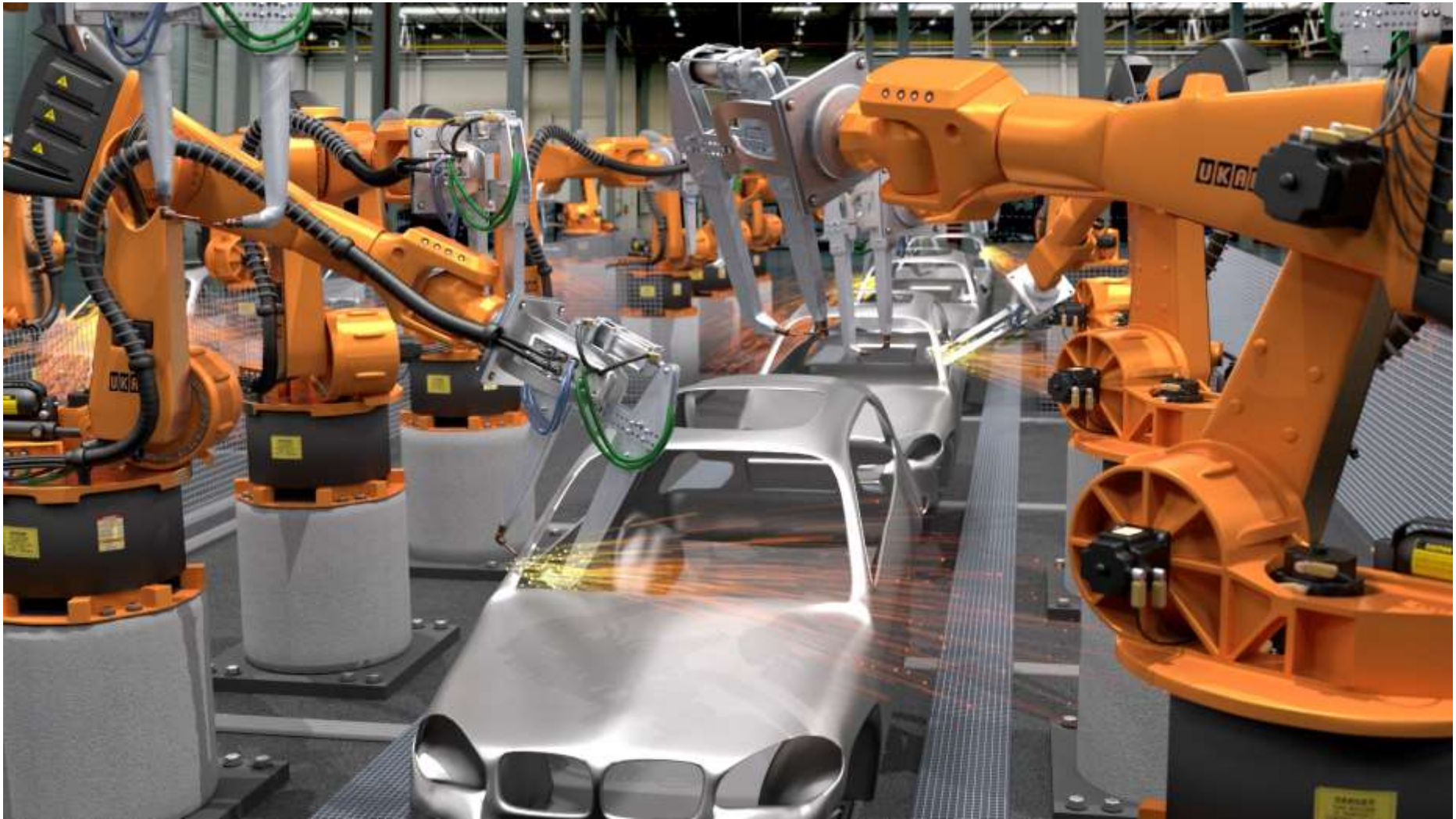
**T**he first human clinical trial using nanobots to fight cancer will begin in 2015. The technology could later be used to repair spinal chords, improve epilepsy, and diabetes.

Dr. Ido Bachelet (Mina and Everard Goodman Faculty of Life Sciences and Institute of Nanotechnology and Advanced Materials) has led a research team that will inject nanorobots made from molecular DNA that are able to identify and kill cancer cells into patients. This is not expected to affect healthy cells. According to the London Jewish Chronicle, a dozen types of cancer can currently be recognized by the nanobots including leukemias and solid tumors. [See Dr. Bachelet's TEDMED Talk](#) on how nanobots will change everything about medicine.

# **ROBÓTICA - INTELIGÊNCIA ARTIFICIAL**









# How IBM transformed Watson into healthcare resource

February 23, 2015 12:41 pm by [Stephanie Baum](#) | 0 Comments



21



196



81



28

There's an interesting [article in USA Today this week](#) about how IBM approach to its Watson division led to it playing a critical role in making big data less unwieldy, supporting digital health startups and becoming a resource for the healthcare industry. Not bad for a computer brain that got its start as a Jeopardy contestant.



Mike Rhodin, who heads up IBM Watson, did the interview from the University of Michigan where he was scheduled to speak to a couple of entrepreneur groups. He noted that the freedom the Watson team had within IBM was key.

"What's important about the way we incubated Watson initially was that we isolated it. We gave them the freedom to operate as a startup; there really wasn't much marketing at first," Rhodin said.

Because it recognized that its technology had wide variety of applications in different industry sectors, it made its cloud-based platform available to start-ups to build their own applications. It's been [just over one year since the launch of IBM Watson](#). Since its commercial launch, Watson Group has collaborated with partners to build 6,000 apps, the article notes.

# **MATERIAIS AVANÇADOS**

# **SEDA A PARTIR DE TEIAS DE ARANHA COM O OBJETIVO DE SUBSTITUIR O PLÁSTICO**



# TELHADO SOLAR AS TELHAS FOTOVOLTAICAS DA TESLA - SOLARCITY

TESLA

10' x 5' 10' x 3' ROOSTER ENERGY

Solar Roof

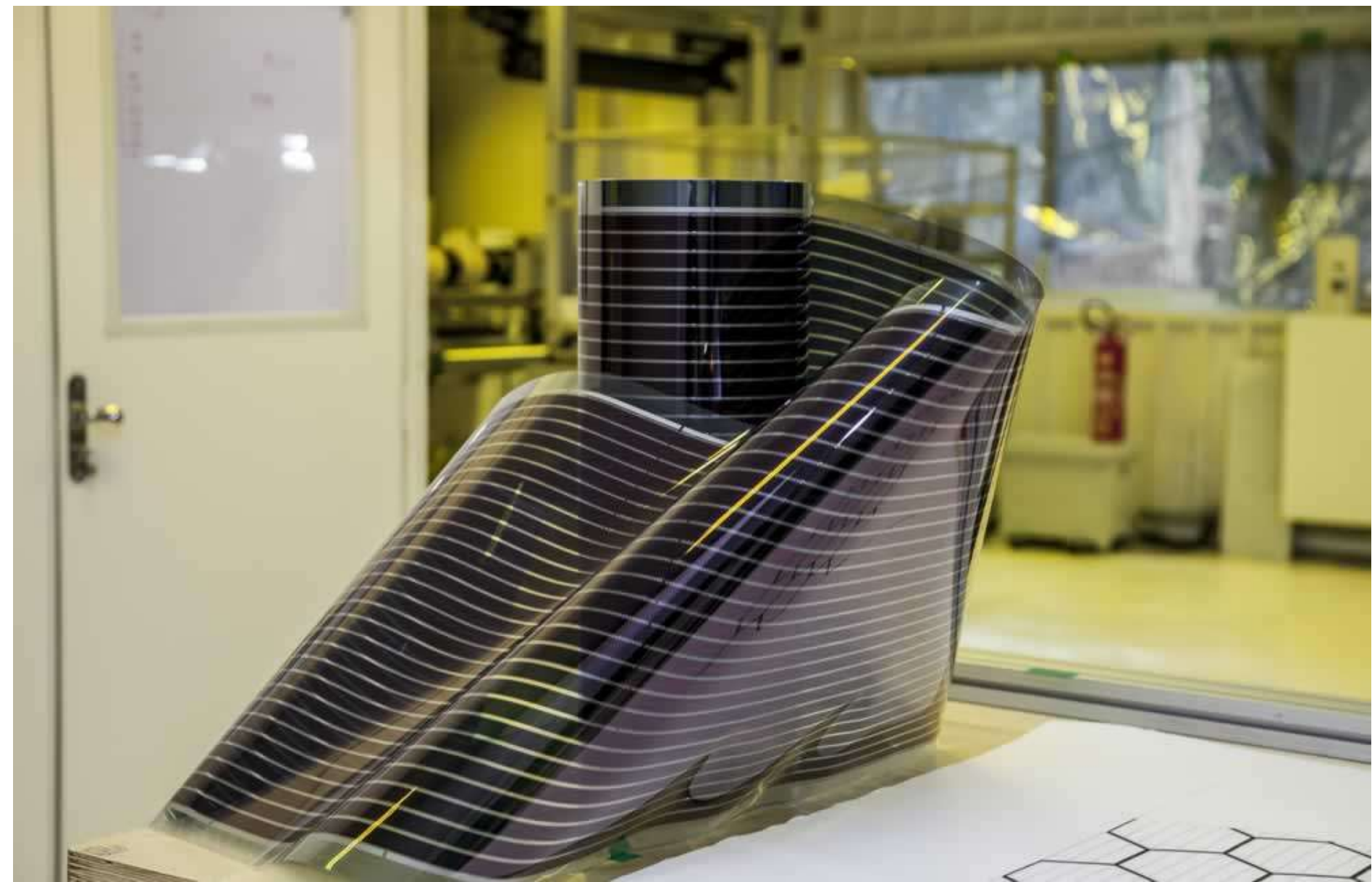
Solar Panels Powerwall Powerbank



# FILMES FOTOVOLTAICOS ORGÂNICOS

Sunew (tecnologia nacional)

Os filmes fotovoltaicos orgânicos, também conhecidos como OPV (*Organic Photovoltaics*), são a terceira geração de células solares, capazes de gerar energia elétrica a partir da luz do Sol.



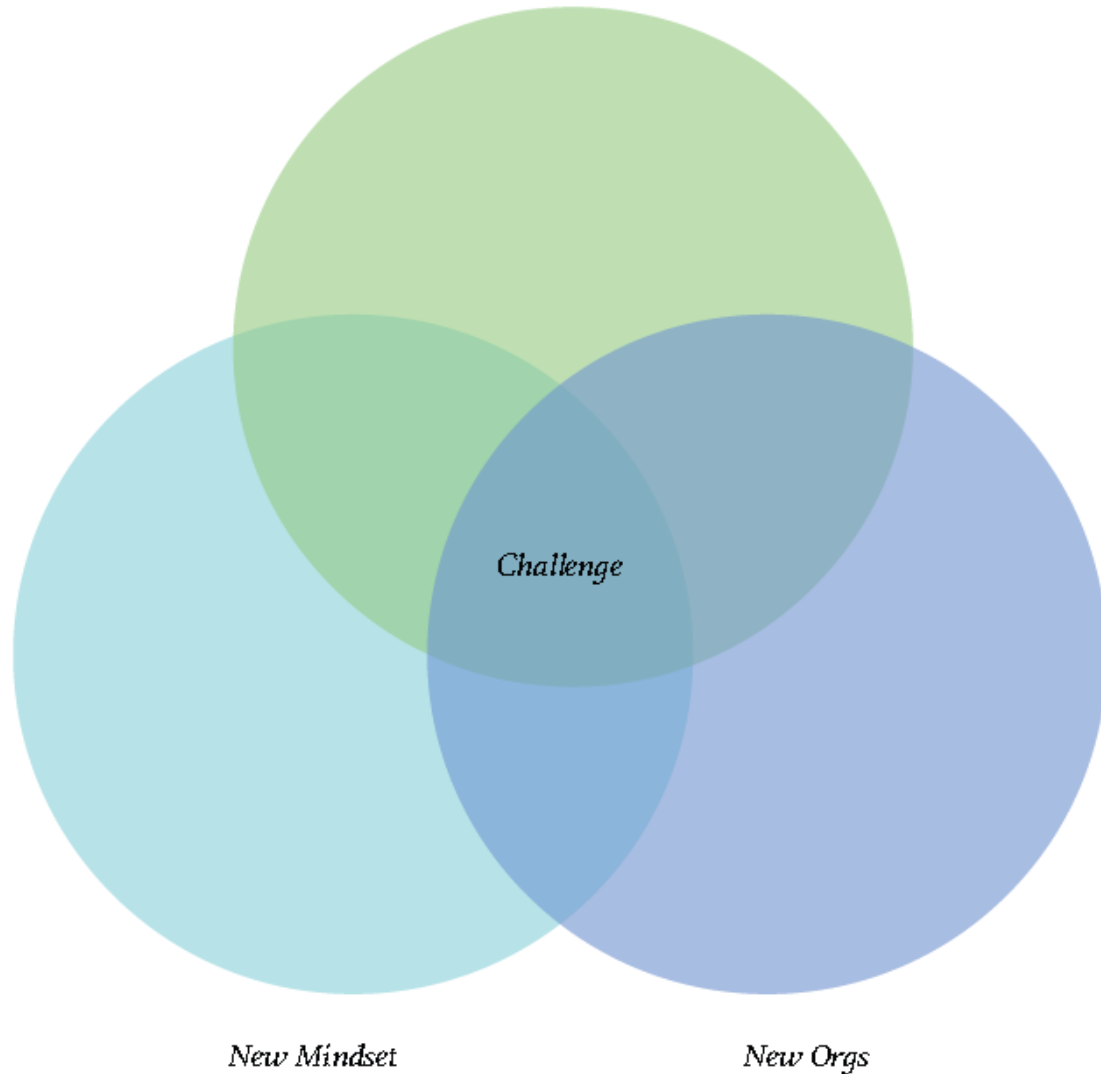
# Fazendas do futuro – processo total de automação (da semente a colheita)



# Aeroponia – Fazendas urbanas produzindo alimentos orgânicos - **Urban Farmcy Porto**



# NOVO CONTEXTO INDUSTRIAL



**DIGITAL**



**INDUSTRIAL**



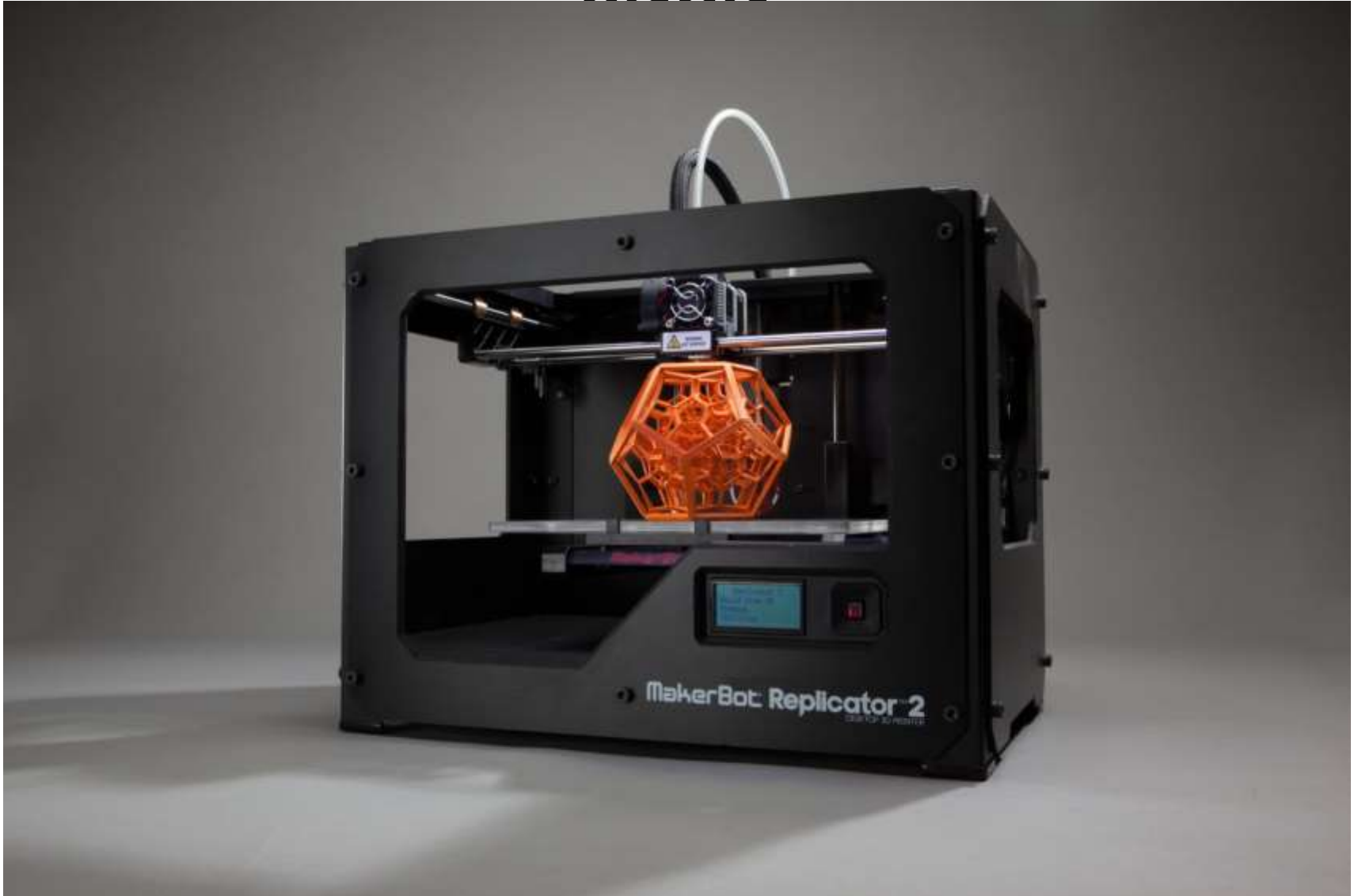
**AGRICULTOR**



**CAÇADOR / COLETOR**



# Todos podem ter fábricas em casa





## **How to Build 3D Printer?**

[Home](#) > [3D Printer](#) > [How to build 3D printer](#)

### **The MakerGear Mosaic 3D Printer from CNET 3D Printer Build Week**

- 1 - 3D Printer Build Week: Day One
- 2 - 3D Printer Build Week: Day Two
- 3 - 3D Printer Build Week: Days Three and Four
- 4 - 3D Printer Build Week: Wrap-Up

---

### **The MakerGear Mosaic 3D Printer**

- Part I: The Frame
- Part II: The Y-Axis
- Part III: The X-Axis
- Part IV: The Z-Axis
- Part V: The Extruder
- Part VI: The Build Platform
- Part VII: The Electronics
- Part VIII: The First Print

### **RepRap Wiki: How to Make a RepRap (Mendel)**

This tutorial is made by the RepRap community and is step-by-step tutorial to help you build your own RepRap Mendel. There are seven stages to making RepRap Version II "Mendel". They are:

1. Planning and preparing for a build
2. Downloading and Installing RepRap on your computer
3. Circuit board construction
4. Microcontroller firmware installation
5. Mechanical construction
6. Electronic wiring
7. Commissioning

# Ninguém precisa ter fábricas em casa



3D HUBS

3D PRINT

TALK

LEARN

SIGN UP

LOG IN

3D PRINT

## LOCAL 3D PRINTING

Connecting you to **28,769** 3D printing services

BROWSE LOCAL PRINTERS

HOW IT WORKS



NEW: 3D HUBS HD

Industrial grade 3D Printing





3D HUBS

3D PRINT

TALK

LEARN

SIGN UP

LOG IN

3D PRINT

## How 3D Hubs works



### Upload your 3D Design

In the .STL format



### Choose a 3D Print Service

Compare by prices, materials and reviews



### Pick up your Order

Or get it shipped

START YOUR 3D PRINT

LEARN MORE



File uploader

Files uploaded in

MM CM IN



Drag 3D files here or [browse for a file](#)

[Add voucher code](#)

## 2. Choose a material to print in



### GENERAL PURPOSE PLASTICS

Affordable, durable and widely available plastics like ABS and PLA.

[Learn more](#)



### HIGH DETAIL RESIN

Intricate designs and sculptures with fine details and a smooth finish.

[Learn more](#)



### STRONG & FLEXIBLE NYLON

Perfect all-rounder, allows for functional prototypes, end-use parts and complex designs.

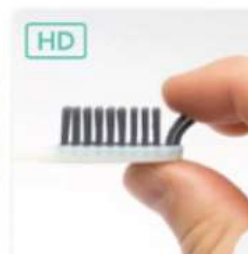
[Learn more](#)



### RIGID OPAQUE PLASTIC

Realistic prototypes with excellent details, high accuracy and a smooth surface finish.

[Learn more](#)



### RUBBER-LIKE PLASTIC

Simulate rubber with various levels of elasticity.

[Learn more](#)



3D HUBS

3D PRINT

TALK

LEARN

SIGN UP

LOG IN

3D PRINT

### 3. Select a 3D printing Hub

Sort by DISTANCE BEST MATCH

New! You can now print with a range of ultra high detail prototyping materials.

[Learn more about PolyJet materials](#)

SHOW PRINTERS

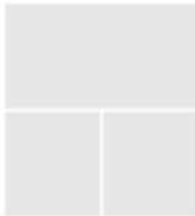


#### Usina FabLab's Hub

LAST ACTIVE 7 DAYS AGO

★★★★★ 1 REVIEW

9 2.5 KM AWAY  
PORTO ALEGRE, BR



- Shipping
- Pickup
- Modeling

General Purpose Plastics from

\$5.00

🕒 Get it in 4 days

SEE DETAILS



#### 3dPRI's Hub

LAST ACTIVE 12 DAYS AGO

★★★★★ 1 REVIEW

9 37.8 KM AWAY  
NOVO HAMBURGO, BR



- Shipping
- Pickup
- Modeling

General Purpose Plastics from

\$10.00

🕒 Get it in 3-4 days

SEE DETAILS



#### Snap 3D's Hub

LAST ACTIVE A MONTH AGO

★★★★★ 1 REVIEW



- Invoicing
- Shipping

General Purpose Plastics from

\$3.00

*Projetos 3D em abundância*

3D PROJECTS BY

**NETFLIX**

3D PROJECTS BY

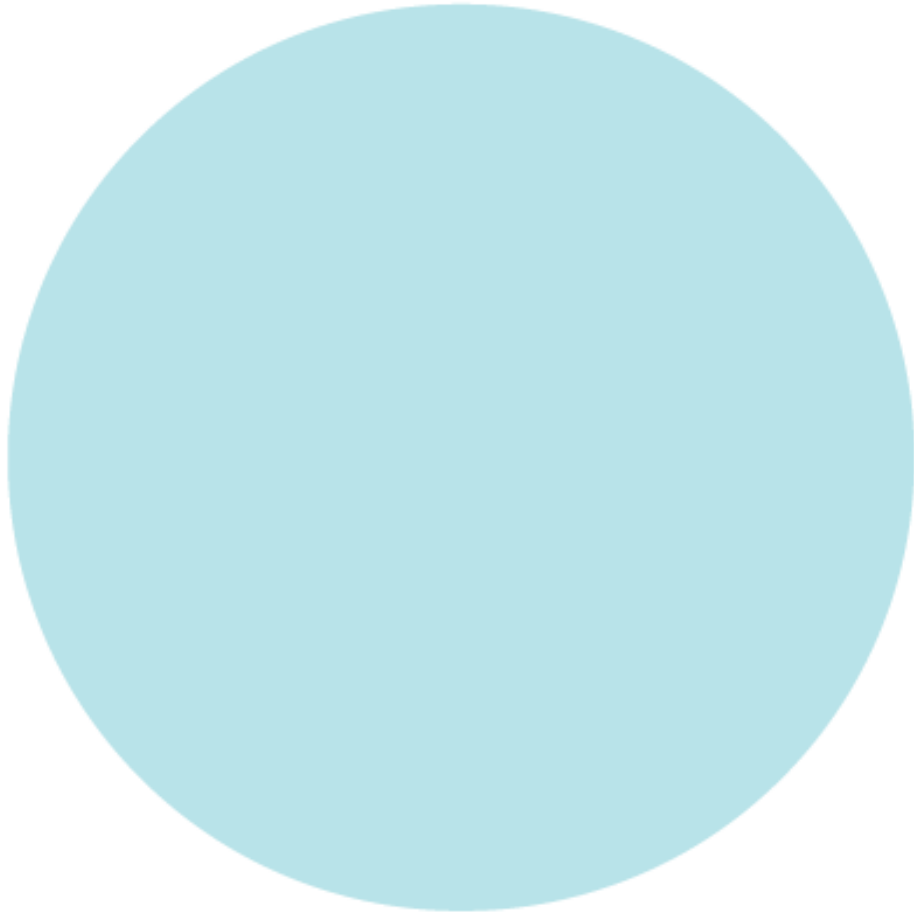
**amazon**<sup>®</sup>

The Amazon logo, featuring the word "amazon" in a bold, lowercase, sans-serif font. Below the text is a grey, curved arrow that starts under the letter 'a' and points to the right, ending under the letter 'n'. The arrow has a slight 3D effect with a darker grey shadow on its top edge.

3D PROJECTS BY

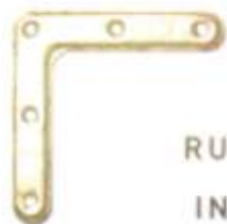


The Pirate Bay



*New Mindset*

**Ascensão do movimento make**



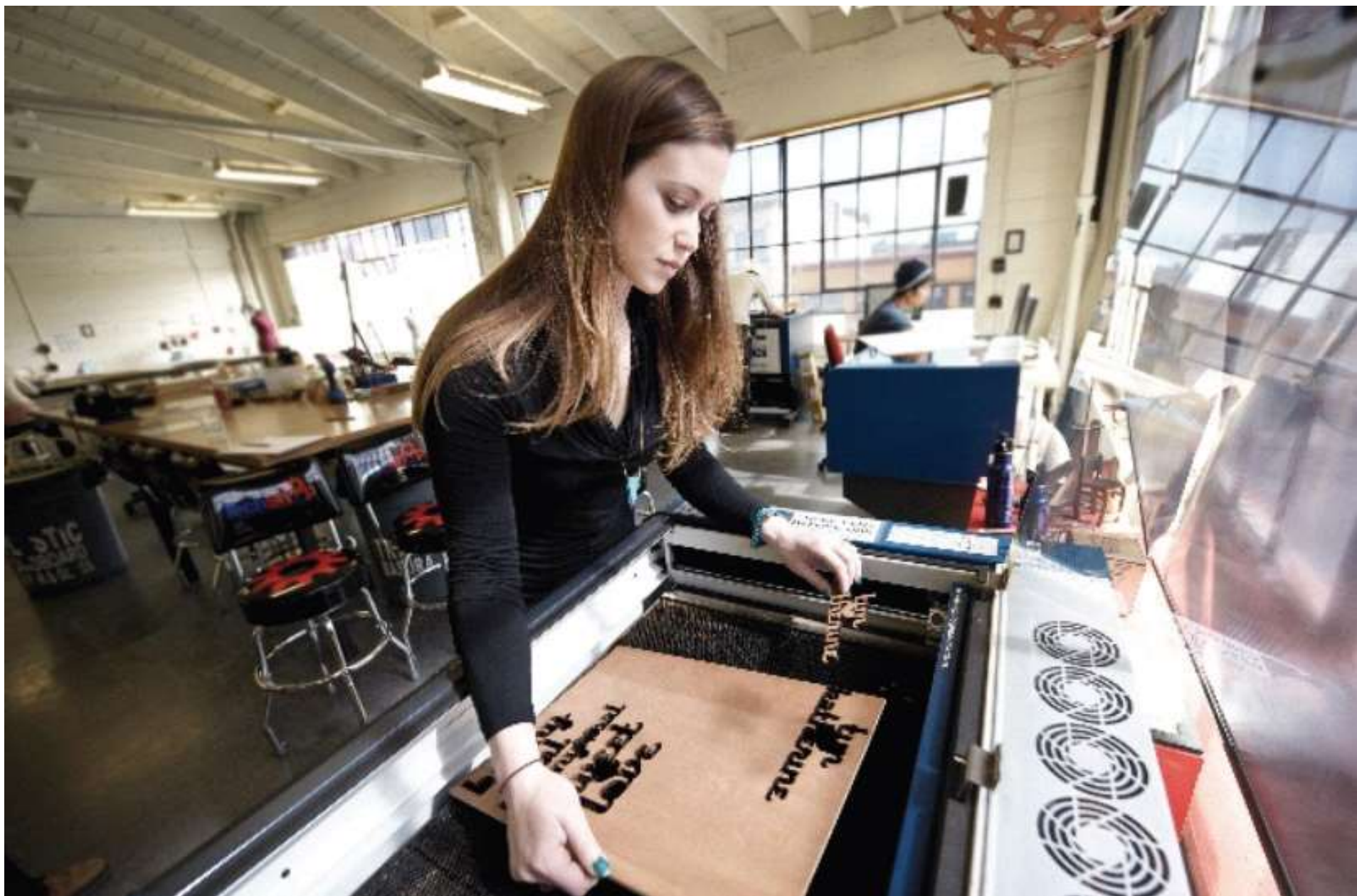
RULES FOR INNOVATION  
IN THE NEW WORLD OF  
CRAFTERS, HACKERS, AND TINKERERS

THE  
**MAKER**  
**MOVEMENT**  
**MANIFESTO**



**MARK HATCH**  
CEO, TECHSHOP







**TechShop**  
BUILD YOUR DREAMS HERE

  
**TORMACH**

**CNC 1100**

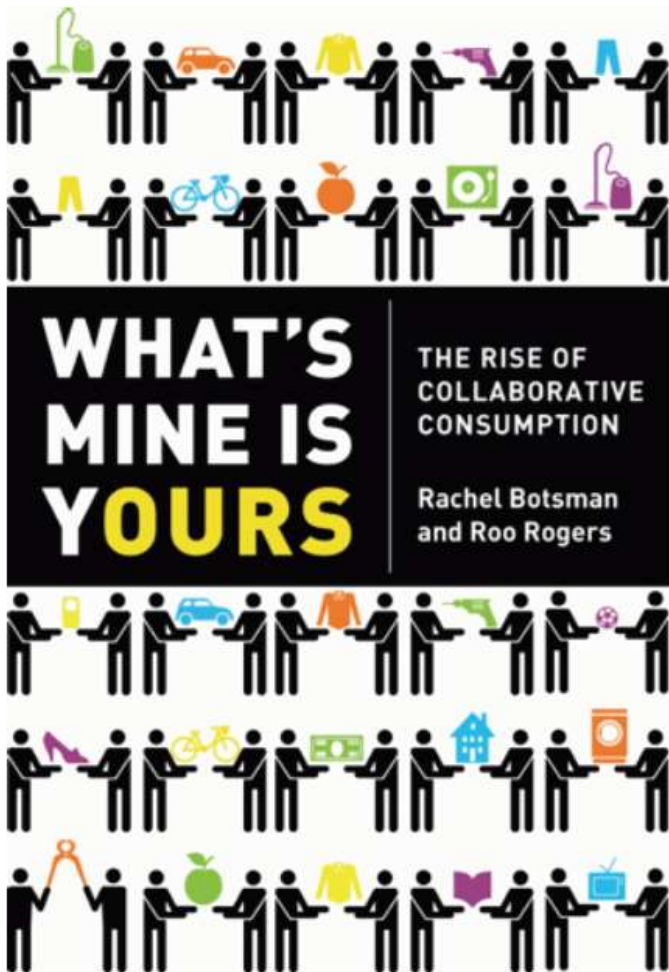




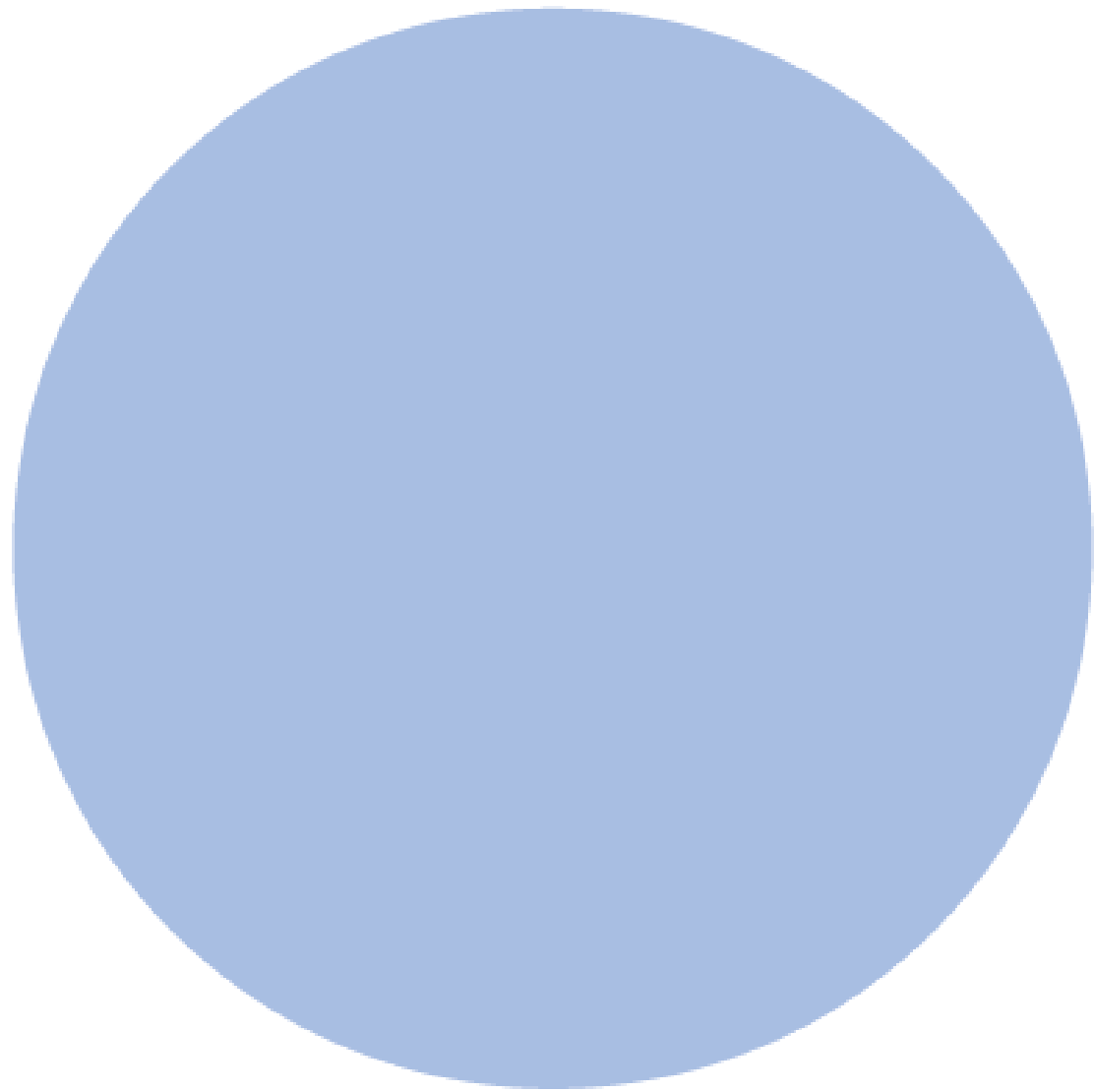
REDUCE,  
REUSE,  
RECYCLE



**Acesso > Posse**



Inspirado na filosofia do compartilhamento de sites como Wikipedia, Twitter e Flickr e mercados de trocas já bem conhecidos como eBay e Craigslist, o **consumo colaborativo** promove o surgimento de redes de empréstimos, de compartilhamento de automóveis, e até de aluguel de uma cama em um apartamento. Botsman e Rogers mostram como estamos economizando dinheiro, tempo, espaço, levando as pessoas a construir relações mais próximas e a passar de consumidores passivos a colaboradores ativos. **E ganhando dinheiro com isso.**



*New Orgs*

*Industrial >> Exponencial*

1. Apple
2. Google
3. Coca-cola
4. Microsoft
5. IBM
6. Toyota
7. Samsung
8. Ge
9. McDonald's

- 1. GitHub**
- 2. Airbnb**
- 3. Uber**
- 4. Indiegogo**
- 5. Google**
- 6. Quirky**
- 7. Kaggle**
- 8. Pinterest**
- 9. Reddit**
- 10. Tumblr**

ORGANIZAÇÕES LINEARES	ORGANIZAÇÕES EXPONENCIAIS
Equipe fixa com competências predeterminadas	Equipe variável com competências sob demanda
Planejamento estratégico como extrapolação do passado	Focada em criar o próximo paradigma
Cultura organizacional moldada a punição e recompensa (adestramento)	Cultura baseada em autonomia, <i>empowerment</i> e empreendedorismo
Dirigida a resultados financeiros	Dirigida a propósito
Recursos próprios	Comunidade & Crowd (co-criação)
Baixa tolerância a riscos	Experimentação
Proteção	Compartilhamento

# Resumo

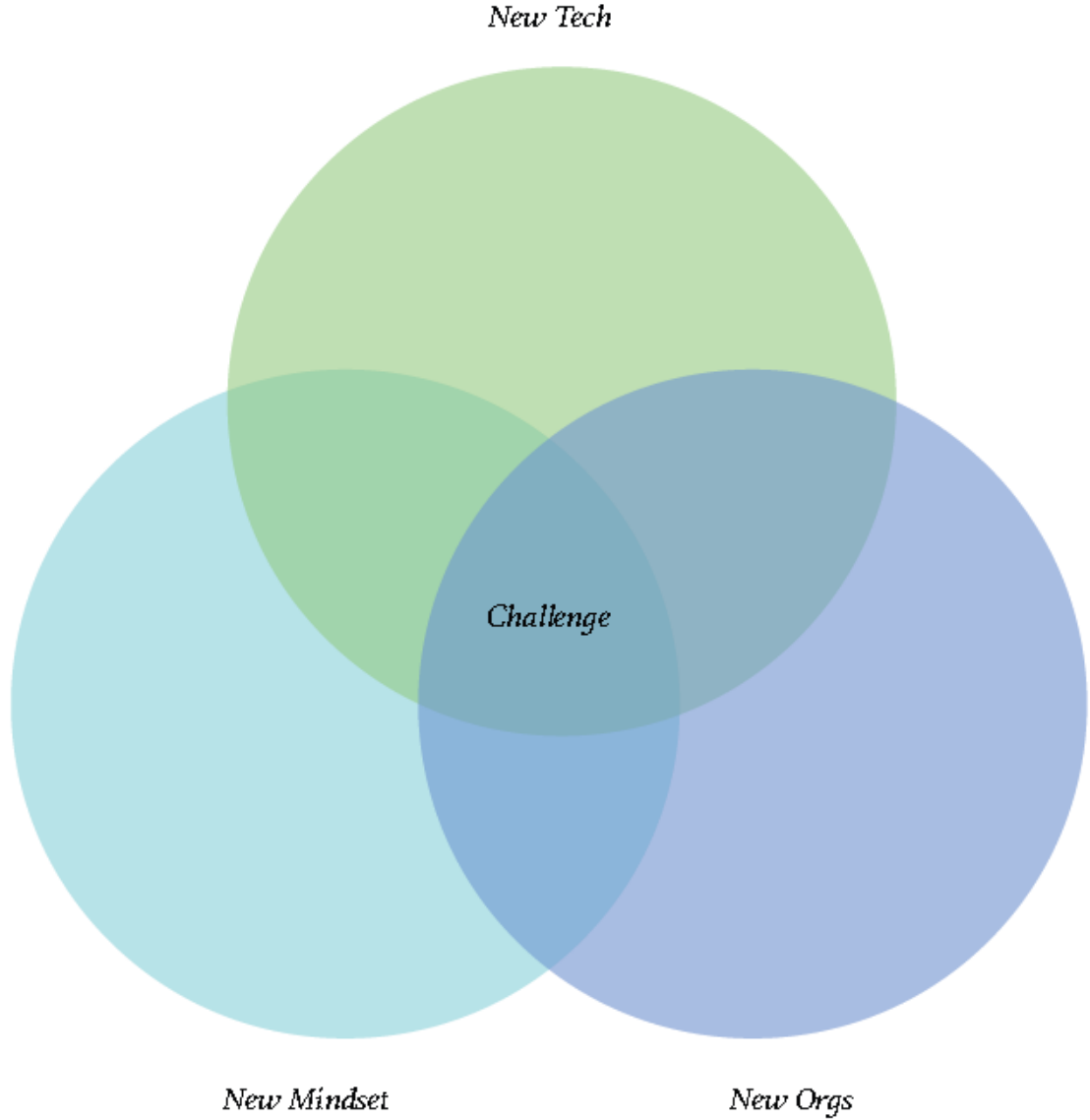
O Porquê de estudar futuros

Cosmos

Tomar decisões baseados no futuro e menos no passado

Revoluções pós-digital  
biotech  
nanotech  
robótica

Novo contexto industrial



*Todos podem ter fábricas em casa*

*Ninguém precisa ter fábricas em casa*

*Ascensão do movimento maker*

*Reduce, Reuse, Recycle*

*Acesso > Posse*

*Industrial >> Exponencial*



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**51.3347-8960**